











ENERGY STORAGE CHALLENGES

DOE Electricity Advisory Committee (EAC) Rate-Tariff-Market Design Panel February 20, 2018



Energy Storage is Building Momentum



Duke Energy's \$30 Million Investment in Battery Storage Is 'a Harbinger of Things to Come'

How can Tucson Electric get solar + storage for 4.5¢/kWh?

Subsidies and aggressive pricing assumptions are key to the stur Arizona PPA price, analysts say





APS Buys Energy Storage From AES for Less Than Half the Cost of a Transmission Upgrade August 09, 2017

Energy Storage has Moved beyond DoE-driven Pilots!





Competitiveness of Energy Storage Systems

Conventional Energy Storage **Technologies** Modularity & Phased Planning How to Value reducing Rate Payer Risk? (State Commissions) Accessible Wholesale Services? Valuing Unique Services (e.g., Resiliency)? Value Stacking (RTOs, States, FERC) Asset Utilization Level Usage-Profile Certainty Performance Guarantees? Planning Familiarity (RTOs, Utilities) Right Sizing (MW, MWh) Planning Criteria – (NWA, Duration)? (NERC, RTOs)



Right Sizing

Regional Congestion Relief (PJM)

Motivation

- Regional congestion costs the markets hundreds of millions of dollars per year
- Permitting and building new transmission can be lengthy and expensive
- Line capacity is not modular, and relieving moderate congestion may not be economical

Planning Considerations

- Congestion usually occurs after contingencies (N-1 or N-1-1)
- Siting and sizing energy storage
- Partial vs complete mitigation economics
- Simultaneous charging and discharging
- · Market re-dispatch timing

Case Study in PJM Region

- 230-kV congestion in PJM 2016 long-term market efficiency window
- Partial mitigation had B/C ratios ranging from 3 to 5 using 4-hour batteries

What Storage Capacity (Hours) is Acceptable? 30min or 4 hours? Significant Cost Impact!
Need Planning Criteria for NWA

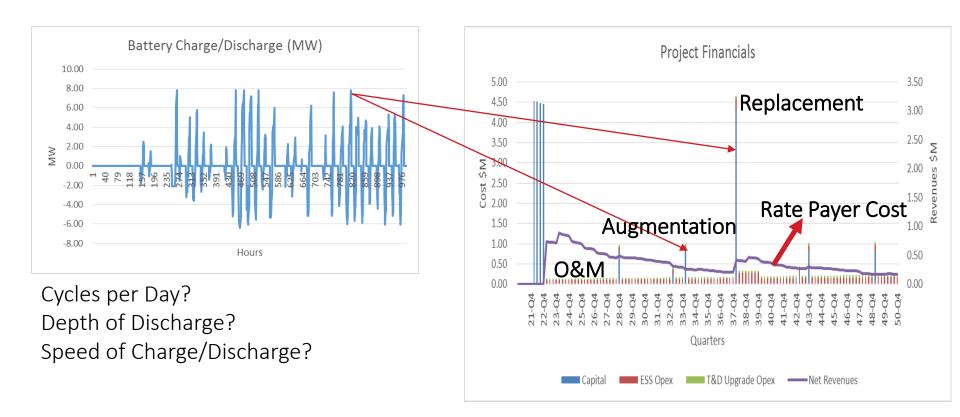


Siting and Sizing of Storage to Resolve multiple N-1 Congestions



Usage Profile – Cost Uncertainty

Asset Management



Uncertainty in Usage Profile is Costly to Rate Payers:

- Contracting and Performance Guarantees
- Warranty Cost
- Capacity Fading
- Asset Management Strategy and Cost

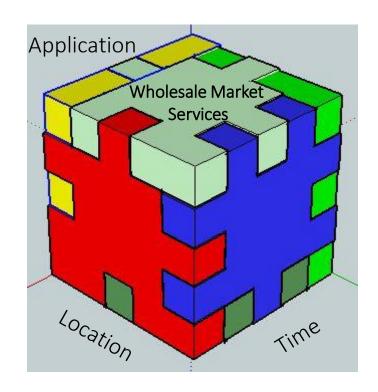


Value Stacking

Accessibility of Storage to Wholesale Markets & Valuation of Unique Services

Access to Wholesale Market Services?

- By Location: C-D-T-G
- By Time: Day Ahead, Real Time, ...
- Application: Reliability, Efficiency, Policy, ...
- Which Market Services?
- Valuing System Resiliency:
 - Black Start
 - Islanding and Microgrids
 - Enable Clean Energy Future



California PUC adopts multi-use energy storage rules

Clarity of Market Rules Important to Financial Viability

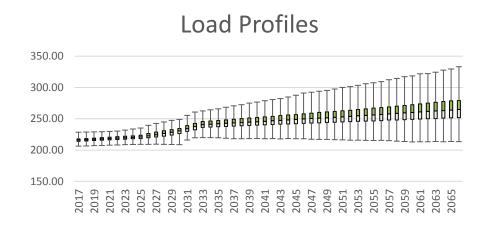


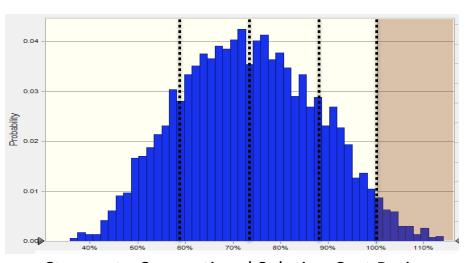
Flexibility Valuation

Phased Implementation Reduces Rate Payer Risk

- Storage Modularity Allows Phased Implementation:
 - As more information is available, storage size and asset management can be adjusted.
 - Reduced risk to rate payers of stranded or under utilized assets.

How is the Storage Flexibility Valued?





Storage to Conventional Solution Cost Ratio



Conclusions

- Storage is not a traditional asset:
 - Not familiar to system planners
 - Offer both Similar and Unique attributes as Conventional Assets

- Enablers to Economic Viability of Storage:
 - Clarity in Planning Criteria impacts size and cost
 - Uncertainty in Usage Profile impacts performance guarantees and cost certainty
 - Access to markets and valuation of unique services crucial to business case
 - Asset flexibility and rate payer risk reduction is not recognized or compensated yet



Thank you!

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